

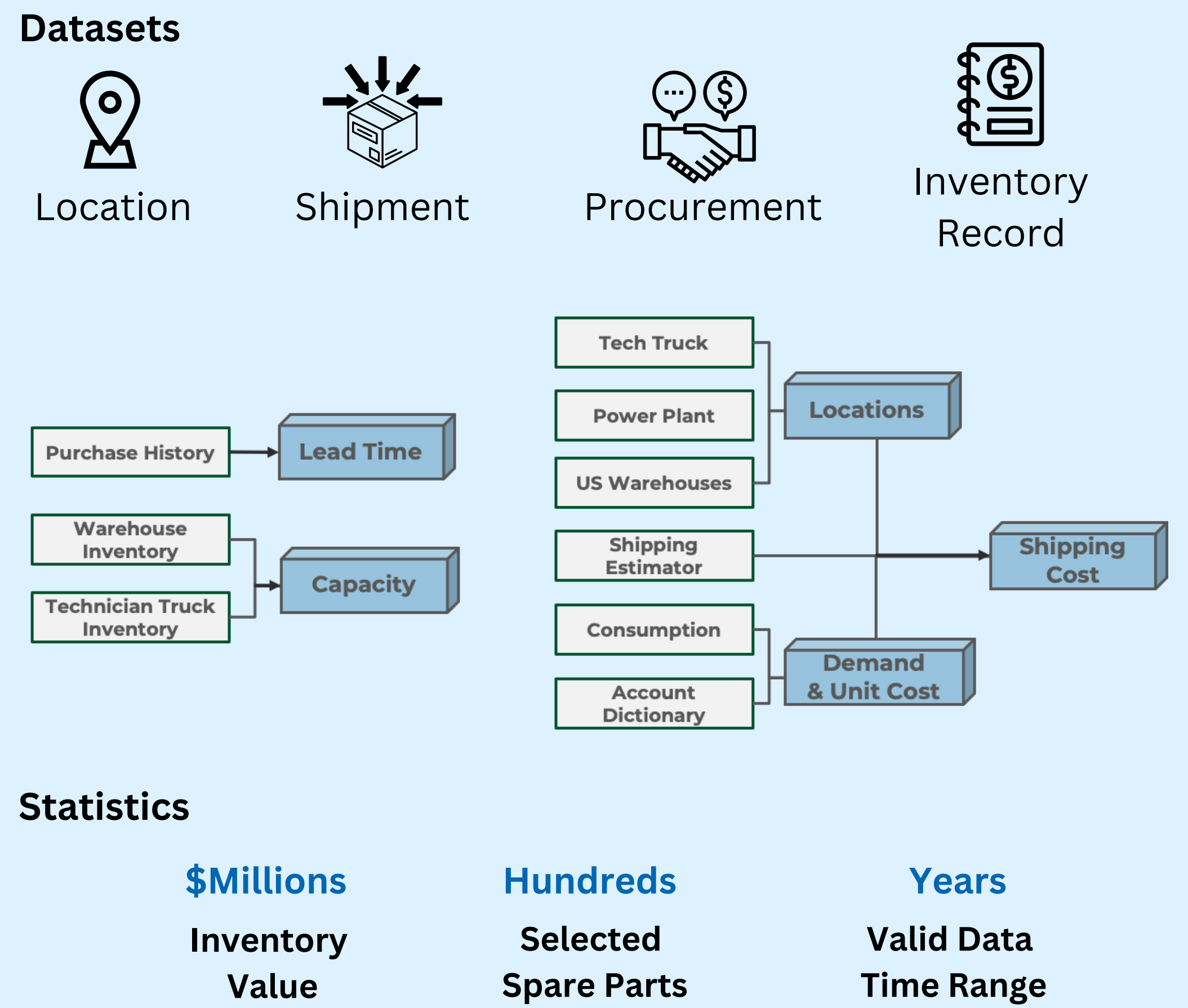
Problem Statement

- Fluctuated Demand of Spare Parts**
Power plants across the US encounter **unplanned maintenance**. Maintenance and repairs require spare parts from warehouses in time to avoid out of service penalty
- High Operation Cost**
 - Warehouse inventory across the U.S.
 - Air shipment for urgent demand is costly

Objective

- Get ~95% of parts at any power plant within same day at the lowest cost possible**
- Cost components:**
 - Inventory holding cost in warehouses
 - Shipment cost between warehouses & warehouse -> power plant

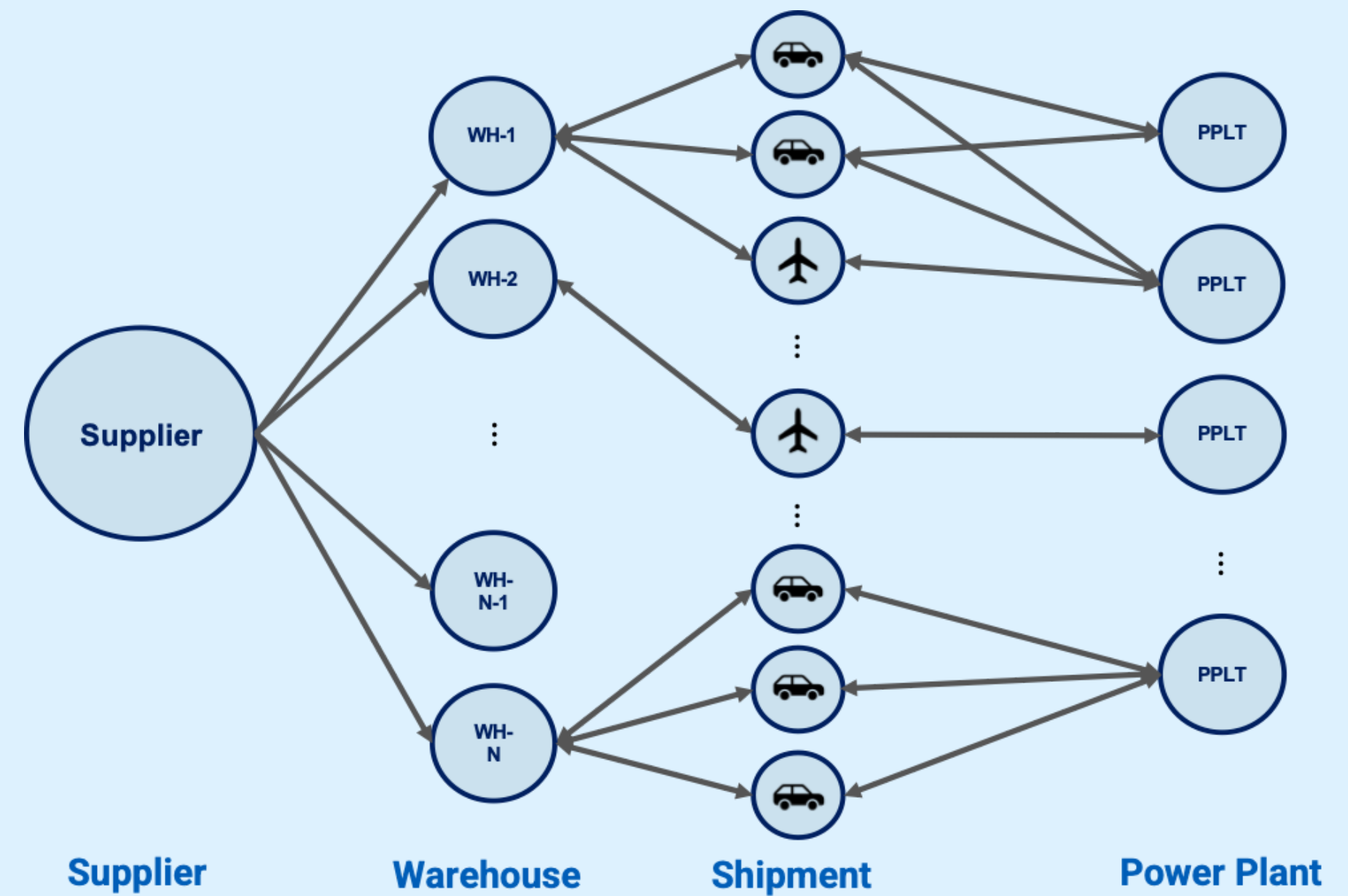
Data Description and Processing



Methodology

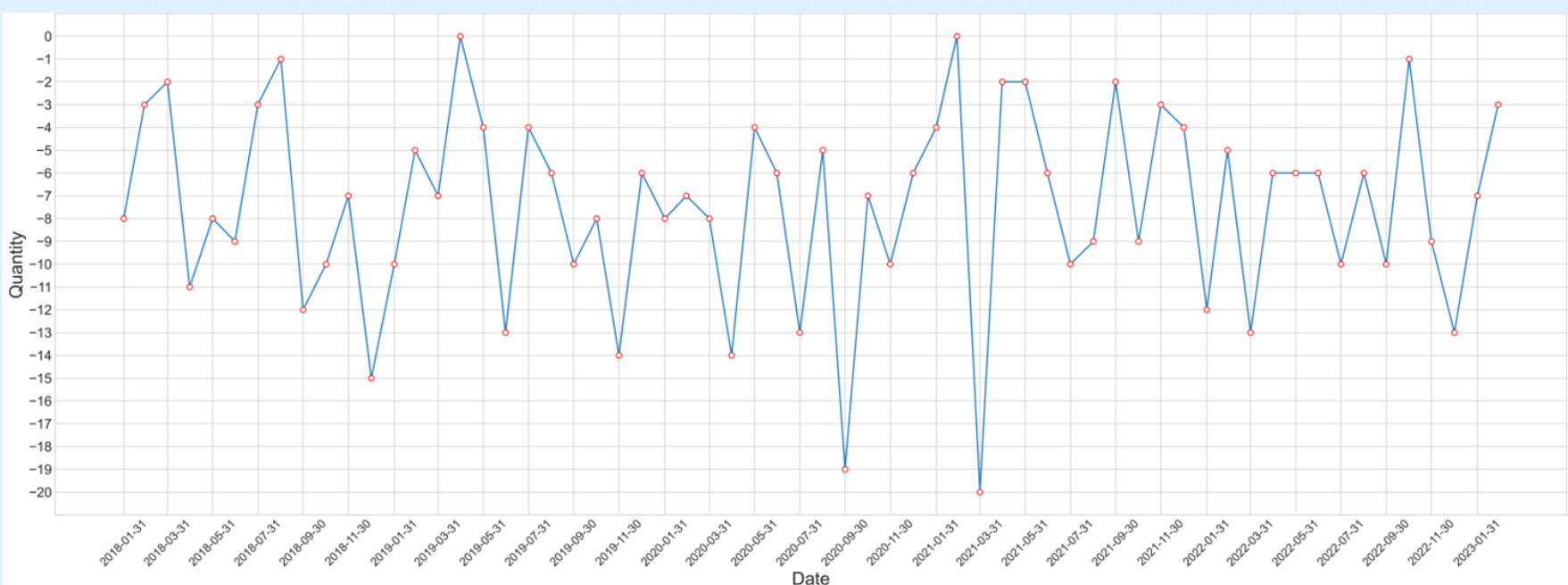
- Provide monthly inventory recommendation up to **6 months** into the future for supplier lead time
- Analyze demand pattern and account for **fluctuation** across multiple power plants
- Encode geographical distance and enforce **same-day limit** for transportation

Network Flow Model



Optimization

- Conduct time series analysis for every **(part, site)** pair
- Estimate demand **average** and **standard deviation** to plug in optimization model



$$\begin{aligned}
 &\text{Inventory Holding \& Shipment Cost} \left\{ \begin{array}{l} \min_{N_{ikt}, T_{ijkt}, S_{ikt}} \sum_{t=1}^{\tau} \sum_{i=1}^n \sum_{k=1}^K c_{ik} N_{ikt} + \sum_{t=1}^{\tau} \sum_{i=1}^n \sum_{j=1}^n \sum_{k=1}^K h_{ijk} T_{ijkt} \end{array} \right. \\
 &\text{Inventory Balance} \left\{ \begin{array}{l} s.t. N_{ikt} = N_{ik(t-1)} + \sum_{j=1}^n (T_{jik} - T_{ijkt}) + S_{ikt} - \sum_{j=n+1}^N T_{ijkt}, \forall i \in [1, n], \forall k, \forall t \end{array} \right. \\
 &\text{Warehouse Capacity} \left\{ \begin{array}{l} \sum_{k=1}^K c_{ik} N_{ikt} \leq C_i, \forall i \in [1, n] \end{array} \right. \\
 &\text{Demand} \left\{ \begin{array}{l} \sum_{i=1}^n T_{ijkt} = \max_{z_{jk}} (\mu_{jk} + \delta_{jk} z_{jk}), \forall j \in [n+1, N], \forall k, \forall t \end{array} \right. \\
 &\text{No Shipment from Power Plant} \left\{ \begin{array}{l} T_{ijkt} = 0, \forall i \in [n+1, N], \forall j, \forall k, \forall t \end{array} \right. \\
 &\text{Same Day Delivery Limit} \left\{ \begin{array}{l} T_{ijkt} = 0, \forall (i, j) \in \{(i, j) \mid i \in [1, n], j \in [n+1, N], Time(i, j) \geq 1\}, \forall k, \forall t \end{array} \right. \\
 &\text{Demand Uncertainty Set} \left\{ \begin{array}{l} Z = \{z_{jk} \mid |z_{jk}| \leq 2, \forall j \in [n+1, N], \forall k\} \end{array} \right.
 \end{aligned}$$

Results

Cost Improvement on Company's Current Safety Stock Model

	$z_{jk} = 0$	$z_{jk} = 1$	$z_{jk} = 2$	$z_{jk} = 3$
Relax Same Day Delivery Constraint	82.03%	82.13%	82.18%	82.22%
Enforce Same Day Delivery Constraint	30.44%	30.99%	31.14%	31.28%

Impacts

- Established **automatic data analysis** and **inventory optimization** process
- Identified spare parts with **high/low usage** frequency to more **efficiently address inventory allocation**